

02877 RF 9 4 States Government

Department of Energy

Rocky Flats Field Office

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DATE

JUL 25 11 34 AM '94

## memorandum

JUL 20 1994

EG&G  
ROCKY FLATS PLANT  
CORRESPONDENCE CONTROL

ACTION

DIST.	LTR	ENC
BURLINGAME, A.H.		
BUSBY, W.S.	X	
CARNIVAL, G.J.		
CORDOVA, R.C.		
DAVIS, J.G.	X	
FERRERA, D.W.		
FRAY, R.E.		
GEIS, J.A.		
GLOVER, W.S.		
GOLAN, P.M.		
HANNI, B.J.		
HEALY, T.J.		
HEDAH, T.G.		
HILBIG, J.G.		
HUTCHINS, N.M.		
JACKSON, D.T.		
KELL, R.E.		
QUESTER, A.W.		
MARX, G.E.		
MCDONALD, M.M.		
McKENNA, F.G.		
MORGAN, R.V.		
PIZZUTO, V.M.		
POTTER, G.L.		
SANDLIN, N.B.		
SATTERWHITE, D.G.		
SCHUBERT, A.L.		
SCHWARTZ, J.K.		
SETLOCK, G.H.		
TIGER, S.G.		
TOBIN, P.M.		
VOORHEIS, G.M.		
WILSON, J.M.		
LAURIN, P.J.	X	
VERTUCCI, F.	X	

ER:SRG/EAD:07871

Concern Regarding the Operable Unit No. 2 Ecological Evaluation

Wanda Busby, Operable Unit No. 2 Project Manager  
Environmental Restoration Management  
EG&G Rocky Flats, Inc.

I am concerned about the schedule for Operable Unit (OU) No. 2 (903 Pad, Mound, and East Trenches), primarily regarding the Draft Phase II RCRA Facility Investigation/Feasibility Study (RFI/RI) Report and the Ecological Evaluation (EE). There have been three recent iterations of the schedule with dates for the submittal of the Draft RFI/RI Report ranging from May 1995 to November 1995.

Since the Draft Phase II RFI/RI Report is complete except for the Baseline Risk Assessment and the EE, a "reality check" of work remaining indicates only about four months of work to finish the Draft Phase II RFI/RI Report. I fully believe that we can streamline the completion of the Baseline Risk Assessment to a date in January 1995. Separate correspondence (ER:SRG:07563) directs EG&G to revise the OU 2 schedule by August 5, 1994. I want to sit down with you and your subcontractor to ensure development of a "realistic" schedule.

If the Draft Phase II RFI/RI Report schedule can be shortened, I am concerned that the EE will become critical path. The EE field data have been available for well over a year and preparation of the report has not begun. Although the EE is not on the project's critical path to date, I am concerned that EG&G has not taken a proactive stance on this issue and that the EE will likely become critical path. Also, the cost of report writing appears to be escalating without any increase in scope and the schedule presented in your letter dated July 14, 1994 (94-RF-07622), shows a duration of 151 working days (7.5 months) for writing the EE.

We expect your staff to perform the necessary tasks to ensure the EE report does not impact the Draft Phase II RFI/RI Report schedule. A meeting is scheduled for Friday, July 22 to discuss the schedule.

Finally, I consider the development and submittal of unrealistic schedules to be an M&O accountability issue and will pursue accordingly. As you know, I have not been shy in the past about raising avoidable costs issues. Project schedules should reflect proactive, efficient planning, that optimizes resources to meet IAG milestones. Anything less represents potential accountability action.

CORRES. CONTROL	X	X
DMN RECORD/080	X	2
ATS/T130G		

Reviewed for Addressee  
Corres. Control RFP7/25/94  
DATE BY

Ref Ltr. #

DOE ORDER # 5400.1

ADMIN RECORD

W. Busby  
ER:SRG/EAD:07871

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JUL 20 1994

If you have any questions, please contact me at extension 7199.

A handwritten signature in black ink that reads "Scott R. Grace". The signature is written in a cursive, slightly slanted style.

Scott R. Grace  
Operable Unit 2 Project Manager  
Environmental Restoration

cc:

A. Rampertaap, EM-453, HQ  
M. Silverman, OOM, RFFO  
L. Smith, OOM, RFFO  
F. Lockhart, ER, RFFO  
E. Dillé, ER, RFFO  
P. Laurin, EG&G  
F. Vertucci, EG&G